

## CHILDREN &amp; ADULTS DIRECTORATE

## DRAFT REVENUE BUDGET 2010-2011

## ANALYSIS OF PRESSURES AND SAVINGS

Service	Cost of current service £'000	Legislation / Regulation £'000	Demographic £'000	Total £'000
<b>Adult Social Care</b>				
Commissioning & Client Financial Affairs	(40)			(40)
Older people	(72)			(72)
Older people			413	413
Older people	(11)			(11)
Social Care Management	11			11
Social Care Management	75			75
Social Care Management	35			35
Social Care Management	67			67
Physical Disability Services	(73)			(73)
Physical Disability Services			203	203
Learning Disability Services	(374)			(374)
Learning Disability Services			421	421
Direct Delivery Services	171			171
Mental Health	(6)			(6)
Mental Health			118	118
<b>Total Adult Social Care</b>	<b>(217)</b>	<b>0</b>	<b>1,155</b>	<b>938</b>

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<b>Children's Care</b>				
Staffing	615			615
Independent Sector Placements/ LAC		428		428
Integrated Teams	82			82
Integrated Teams	13			13
Integrated Teams			15	15
Assessment and Contact	28			28
Transport (Gillingham, Chatham and LAC Teams)	55			55
Adoption	21			21
Adoption			16	16
Fostering	429			429
Fostering		287		287
Fostering			37	37
Independent Sector Placements	195	344		539
Independent Sector Placements	73			73
Independent Sector Placements			124	124
Disability	17			17
Children's Care Management	49			49
Children's Care Training	16			16
<b>Total Children's Care</b>	<b>1,593</b>	<b>1,059</b>	<b>192</b>	<b>2,844</b>

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<b>Learning and Achievement</b>				
Learning & Achievement staffing budgets	(19)			(19)
School Reorganistion Fund	(16)			(16)
<b>Total Learning and Achievement</b>	<b>(35)</b>	<b>0</b>	<b>0</b>	<b>(35)</b>
<b>Inclusion</b>				
SEN: Out-of-Medway Placements	598			598
SEN: Casework team	9			9
SEN: Home-to-School Transport	(88)			(88)
Education Psychology	33			33
Youth Service	29			29
Inclusion Teams	18			18
Youth Offending Team	12			12
<b>Total Inclusion</b>	<b>611</b>	<b>0</b>	<b>0</b>	<b>611</b>

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<b>Schools Retained Funding and Grants</b>				
Criminal Records Bureau	46			46
Premature Retirement & Redundancies	217			217
Trade Union Facilities	16			16
	620			620
School Contingency Fund	1,200			1,200
	10			10
			369	369
Excellence Cluster	(183)			(183)
<b>Total Schools Retained Funding and Grants</b>	<b>1,926</b>	<b>0</b>	<b>369</b>	<b>2,295</b>
<b>Commissioning</b>				
Business Support	(13)			(13)
Contracts Team	31			31
Commissioning Staff	130			130
Social Care Systems Team	103	95		198

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Service	Cost of current service £'000	Legislation / Regulation £'000	Demographic £'000	Total £'000
School Meals		6		6
<b>Total Commissioning</b>	<b>251</b>	<b>101</b>	<b>0</b>	<b>352</b>
<b>Schools Delegated Funding</b>				
Reduction in pupil numbers	(779)			(779)
Provision for other data changes in the funding formula for schools	699			699
Increased specialist SEN provision in Medway schools			176	
Adjustment re Closing Schools			(369)	(369)
<b>Total Schools Delegated Funding</b>	<b>(80)</b>	<b>0</b>	<b>(193)</b>	<b>(273)</b>
<b>Total Directorate</b>	<b>4,049</b>	<b>1,160</b>	<b>1,523</b>	<b>6,732</b>

The budget to support the Local Improvement Network (LINK) has been reduced to reflect projected expenditure Represents an adjustment to the base to reflect the full year effect of current clients
Demographic pressures based on JSNA projections of a 2.51% increase in Medway's 65+ population Staff savings arising from minor changes in the composition of area teams Pressure arising from minor changes in the staffing structure The service manager has agreed the Section 75 agreement with partners to implement the Deprivation of Liberties Safeguards, however they had assumed that the increase in IMCA grant funding , included in the Area Based Grant this year, had been passported to the service which it had not
Transport Procurement Unit - Currently employs 37 drivers (20.06 FTE), and makes up the other requirements with agency staff. The £30,000 allocated for agency drivers is insufficient, but a less expensive option would be to appoint 8 additional drivers (4.32 FTE) at a total cost of £64,000
Transport Procurement Unit - Having delayed retendering for a couple of years, the new leasing contract has been agreed, creating a £54,000 pressure. In addition to this fuel is expected to increase by as much as 27% or £13,000 Represents an adjustment to the base to reflect the full year effect of current clients
Expectation of a net nine additional clients requiring a service during the year - phased over 12 months Represents an adjustment to the base to reflect the full year effect of current clients
The anticipated effect of transitional clients and known individuals with elderly carers, who are expected to access the service during the next two years, i.e. only a quarter of the full year effect reflected in the 2010-11 budget build As implementation of the changes at the linked service centres progress, fewer beds will be occupied by permanent residents and client income is expected to reduce. In addition, the impact of NHS Medway's withdrawal of funding from Platters Farm was not funded in the current year. Represents an adjustment to the base to reflect the full year effect of current clients
Two new residential clients and one anticipated additional placement

<u>Laming recommendations</u>
The Law Lords recently ruled that homeless 16-18 year olds should be accommodated under Section 20(1) of the Children's Act 1989 and looked after by the authority. Estimate an average of 20 accommodated at the Endeavour Foyer at £148 per week and a further four with IFA's at £1,316 per week.
<u>Social Worker regrade</u>
Current cost of service reflects full year salary costs in line with 2009-10 structures
Responsibility of Medway to look after children arriving under father's visa from outside the EU whilst family asylum applications are considered. Additional interpreters fees.
<u>Staff currently funded by LAA (will be higher if LAA money is not forthcoming)</u>
<u>Increases in transport requirement based on 2009-10 forecast expenditure</u>
<u>Cost of Current Service adjustments.</u>
<u>Additional five residence orders (£100 per week per order for only 1 full year)</u>
24 additional placements and 19 more special guardianship orders than budgeted for in 2009-10.
Currently friends and relatives receive only the maintenance payment and no fee element. Under the Mumby ruling Medway would be required to pay the same as other foster placements. Currently 35 friends and relatives foster young people and the cost is based on the fee applied to these.
<u>Six additional special guardianship orders anticipated in 2010-11.</u>
Residential assessments for mothers and babies used to take 12 weeks, but could now be for the duration of care proceedings – up to 40 weeks. Cost of current service pressure amounts to £195,000, plus demographic growth - four assessments x 40 weeks x £2,150.
£87k reduction assuming 25 children in 2010-11 against a budget for 30 children. Known children undergoing assessment, are projected to result in an increase of 12 placements in 2010-11 at an estimated cost of £160k.
<u>One additional secure accommodation placement.</u>
Easter and Summer holiday play schemes now operating at full capacity - additional staff requirements.
<u>Projected pressure against legal services budget.</u>
Based on forecast this financial year

Saving arising from changes in the staffing structure
Capitalising remaining revenue budget for school reorganisations
Number of pupils requiring specialist SEN provision in the Independent/Non-Maintained sector expected to increase from 172 currently to 220 in 2010/11. (28% increase)
Pressure arising from changes in the staffing structure
Net effect of expected changes in the number of SEN pupils who are the responsibility of other local authorities.
Pressure arising from changes in the staffing structure
Positive Activities (funded by an increase in Area Based Grant)
Pressure arising from changes in the staffing structure
Pressure arising from changes in the staffing structure



Registration with the Independent Safeguarding Authority will be required from 2010 and the cost will be £64 per head compared to £39 for CRB checks. Estimate assumes that registration will be spread over five years.

£160k potential contribution to redundancies at Strood Academy relating to single-site proposal. Assumption of additional costs of £172k re MCC/Chatham South and NBC offset by £120k to be met by DCSF (this assumption is based on the actual costs of 2 HTs and 2 DHTs at Temple/ Chapter).

School reorganisation programme means more consultation meetings with union reps

Provision to fund the forecast overspend on the DSG in the current year which will be transferred to the balance sheet at the end of 09/10 but will need to be funded in 10/11. £491k relates to the estimated revenue deficits of Chapter & Temple schools that closed in August 2009. The remaining £129k relates to an overspend in 09/10 on out-of-Medway SEN placements, the ongoing impact of which has already been taken into account in the pressure of £598k shown above.

Estimated deficit relating to the closure of Medway Community College, Chatham South and New Brompton College

Difference in current funding formula allocations for MCC & Chatham South compared to the funding for a combined school which the DCSF will withdraw from Medway's DSG as part of the academy recoupment process.

Pupil-led elements of Ridge Meadow & St Johns for period following closure (i.e. Sept-March) on the basis that this will need to be reallocated to those schools that admit the displaced pupils, once that info is known in Sept 2010. A corresponding saving is shown on the Individual Schools Budget figure.

Deletion of residual funding following the closure of the Excellence Cluster two years ago

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Pressure arising from changes in the staffing structure

Pressure arising from changes in the staffing structure

The base budget assumes that the Commissioning function will be supported by higher levels of government grant and PCT contribution than can be expected in 2010-11.

During the 2008-09 Star Chamber process, Members agreed to the establishment of a Social Care Systems Team, however this was not reflected in the detailed budget build. In addition to this, £95,000 of grant funding which supported ContactPoint ceases in April and the two posts will need to be built into the base budget.

Regulations relating to food nutrient standards. However, this pressure is funded by inflation on current income targets.
Estimate based on Autumn 2009 pupil rolls
Special school SEN profiles (£410k), early years funding formula (£121k) & other data changes (£168k)
Increase based on action plan from SEN Strategy
Transfer to retained budget to fund schools receiving pupils displaced from St John's & Ridge Meadow